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April 4, 2018

Mr. Gary Shinners Executive Secretary National Labor Relations Board 1015 Half Street, S.E. Washington, D.C. 20570

Re: Hy-Brand Industrial Contractors, Ltd., et al.

Nos: 25-CA-163189, 25-CA-163208, 25-CA-163297, 25-CA-163317, 25-CA-163373, 25-CA-163376, 25-CA-163398, 25-CA-163414,

25-CA-164941, 25-CA 164945

Dear Mr. Shinners:

I hereby withdraw my Notice of Appearance in this case, effective immediately. A new attorney will enter an appearance.

Respectfully submitted,

/s Michael E. Avakian Michael E. Avakian